

2010/2011

Service Delivery and Budget Implementation Plan















GENERAL INFORMATION

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	ocument has been approved by the Magement Act No.56, 2003.	ayor in terms of Chapter 7 Section 72(3)(b) of the Munic

S. P. S. Malepeng

Date: _

R. S. Mamekoa

Date :____

Mayor's foreword

In terms of section 53 of the Municipal Finance Management Act, Act 56 of 2003, the Mayor of a Municipality must within 28 days after the Council has approved the IDP and Budget approve the Service Delivery and Budget Implementation plan of the Municipality as a performance contract between the Administration, the Council and the Community expressing the goals and Objectives of the Council. The SDBIP enables the Administration to account to the Mayor and Executive Committee; and the Executive Committee to account to Council and Council to the entire Municipal community. It gives us a pleasure to present to you 2010/11 SDBIP as a performance agreement between the Council and Community to improve the lives of our people. Our goals and targets are geared to towards improving the status of our rural communities and to redress the ills of the past apartheid regime.

Over the past year, our Country exprienced waves of service delivery protects as the result of the pace at which government is providing services to its comminities. We are in the fifteenth year of the democractic rule, we can no longer blame the past regime for all the ills in our communities, we are expected to provide solutions to the challenges faced by our communities than putting blames to the past. In responding to the outcry of the Communities, Cabinet has approved a plan to improve the provision of services and to do things differently and diligently. Municipalities were also instructed to develop their own Turn Around Strategy in line with the National and Provincial Turn Around Strategy in resppond to service delivery outcry. As Greater Tubatse Municipality we have developed our Turn Around Strategy which is incorporated in the IDP. Our operations will be guided by this Turnaround Strategy, and we believe it will turn the situation around for the better in the provision of basic services.

In the past five years Government has set out targets to address service delivery backlogs through the Millennium development goals. As Greater Tubatse Municipality we subscribe to the millenium development goals and we commit that we will provide services as required by the Millenium development goals. It is important while marching forward to reflect on the achievements made since the establishment of the Council and make necessary interventions where needed. We can proudly report that since the dawn of our Democracy in 1994, government has reached milestones in improving the lives of our people. In Greater Tubatse Municipality, out of 66 611 households, 73% of our people live in brick house, 72,5% have access to water at RDP standard, 14,9% have access to basic sanitation, 63% have access to electricity, while 8% have access to refuse removal. We acknowledge that more still has to be done, but in partnership with the civil community we can do more.

For 2010/11 financial year the Municipality has planned to provide the following services to its communities:

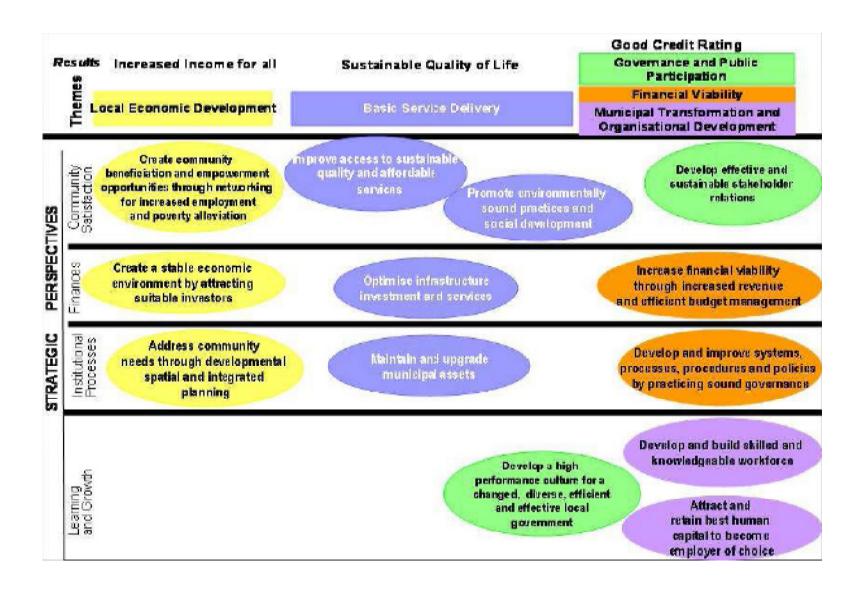
- R30 million will be utilized on roads infrastructure for Ngwaabe internal road, Burgersfort internal streets, Praktiseer internal road, Leboeng IRMA, Bothashoek access road, Ga-Phala to Modubeng access road; Mareseleng access bridge, Swale & Tidintitsane access bridge, Lekwareng-Ga Motshana access bridges; Makofane access bridge;
- R3 million is committed to construction of Moeng Community Hall Ward 11:
- R9 million will go towards electrification of Maepa, Kgotlopong, and Maahlashi;
- R10 million for Neighbourhood Development Grant for Praktiseer , Burgersfort and Ga-Mapodile
- R870 000 for Expanded Public Works Programme

We are optimitic that our plans and programmes will impact positively on the lives of our people

Pula!!!

Legislation	Municipal Finance Management Act (MFMA) define SDBIP as:
	A detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the delivery of municipal services, its annual budget, and must indicate:
	a) Projections for each month of-
	(i) Revenue to be collected, by source; and (ii) Operational and capital expenditure, by vote; b) Service delivery targets and performance indicators for each quarter;
	Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget and ensure that the revenue, expenditure projections for each month, the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.
	National Treasury prescribes five minimum requirements that must form part of the SDBIP:
	(1) Monthly projections of revenue to be collected by source
	(2) Monthly projections of expenditure (operating and capital) and revenue for each vote
	(3) Quarterly projections of service targets and performance indicators for each vote
	(4) Ward information for expenditure and service delivery
	(5) Detailed capital works plan broken down by ward over three year period

Strategic Vision	To develop Tubatse as a Platinum City, in an Integrated manner, to improve the quality of life for all
Strategic mission	The strategic mission of Greater Tubatse Municipality is to promote: Local accountable democracy through active community participation; Economic advancement to fight poverty and unemployment; Accessible, needs-satisfying service rendering in a sustainable and affordable manner; Municipal transformation and institutional development; and Environmental management to ensure a balance between safe human settlements and the economic base of the municipality.



		Monthly	Projections	of Expend	diture by	Vote ar	nd Reven	ue by Sou	rce		Monthly	Projecti	ons of Ex	penditure	by Vote	and Rev	enue by S	Source		Monthly F	Projection	ns of Expe	nditure by	Vote ar	nd Reven	ue by Sou	rce	
			July 2010			August 2010			September 2010			October 2010			November 2010			December 2010			January 2011			February 2011			March 2011	
			2010			2010			2010			2010			2010			2010			2011			2011			2011	
																				Opex Budget		Rev Budget	Opex Budget		Rev Budget	Opex Budget		Rev Budget
Monthly Pro	instinus.	Opex Budget	Capex Budget	Rev Budget	Opex Budget	Capex Budget	Rev Budget	Opex Budget	Capex Budget	Rev Budget	Opex Budget		Rev Budget	Opex Budget	Capex Budget	Rev Budget	Opex Budget	Capex Budget	Rev Budget	D	Capex Budget	D		Capex Budget	D	D	Capex Budget	D
Vote	Expenditure and Revenue by Vote																											
	5 Corporate Services	1,764,725	291,667	62,500	3,529,450	583,333	125,000	5,294,176	875,000	187,500	7,058,901	1,166,667	250,000	8,823,626	1,458,333	312,500	10,588,351	1 1,750,000	375,000	12,353,076	2,041,667	437,500	14,117,801	2,333,333	500,000	15,882,527	2,625,000	562,50
	Executive Support	2,736,812	208,333	108,906	5,473,623	416,667	217,812		625,000	326,718	10,947,247	833,333	435,624	13,684,058	1,041,667	544,530		1,250,000	653,436		1,458,333	762,341		1,666,667	871,247	24,631,305	1,875,000	980,15
	Municipal Manager	377,596			755,193			1,132,789			1,510,385			1,887,981			2,265,578			2,643,174			3,020,770			3,398,366		
	Financial Services Technical Services Admin	2,416,211 508,646	166,667	11,482,254 114,621	4,832,422 1.017.291	333,333	22,964,507	7,248,633	500,000	34,446,761 343.864	9,664,844	666,667	45,929,014 458.485	12,081,055 2.543,228	833,333	57,411,268 573.107	14,497,267 3.051.874	, , , , , , , , ,	68,893,522 687,728		1,166,667	80,375,775 802.349	19,329,689 4,069,165	1,333,333	91,858,029	21,745,900 4.577.811	1,500,000	103,340,28
	Water Supply	842,234		906.757	1,684,468		1.813.514			2.720.271	3.368.936		3.627.028	4.211.170		4,533,785	5,053,404		5.440.542			6.347.299	6.737.872		7.254.056	7.580.106		8,160,81
14001	Sewerage Disposal	240,930		340,000	481,859		680,000			1,020,000	963,718		1,360,000	1,204,648		1,700,000	1,445,577		2,040,000			2,380,000	1,927,436		2,720,000	2,168,366		3,060,00
14002	Technical Services Roads	1,173,227	208,333	158,333	2,346,453	416,667	316,667	3,519,680	625,000	475,000	4,692,907	833,333	633,333	5,866,133	1,041,667	791,667	7,039,360	1,250,000	950,000	8,212,587	1,458,333	1,108,333	9,385,813	1,666,667	1,266,667	10,559,040	1,875,000	1,425,00
	Refuse Removal	728,232		375,000			750,000			1,125,000	2,912,929		1,500,000	3,641,162		1,875,000			2,250,000	5,097,626		2,625,000	5,825,859		3,000,000	6,554,091		3,375,00
14003	Municipal Buildings	936,133		29,167			58,333			87,500	3,744,533		116,667	4,680,667		145,833			175,000			204,167			233,333	8,425,200		262,50
	Community Services Traffic and Protection Services	192,673 805,997		832.033	385,346		1 664 067	578,019 2 417 992			770,691		3 328 133	963,364			1,156,037			1,348,710 5,641,981		5 824 233	1,541,383 6 447 978		6 656 267	1,734,056 7,253,975		7 488 30
	Cemetries	179.860		832,033 5,833	-,,		1,664,067	2,121,002		2,496,100	719 438		3,328,133	4,029,986 899 298		4,160,167	4,835,984	-	4,992,200	5/0.2/002		5,824,233	1 438 877		6,656,267 46,667	7,253,975		7,488,30
	O Social Services	179,860		5,833			11,667			17,500	719,438		23,333	957 978		29,167	-,,		35,000	-,,		40,833	1,438,877		46,667	1,618,736		52,50
	5 Strategic Planning	406,028		323	812,057		1,030	1,218,085		1,373	1,624,114		2,100	2,030,142		2,023	2,436,171		3,130	2,842,199		3,073	3,248,227		7,200	3,654,256		4,72
	5 Economic & Land Development	1,068,064		153,042			306,083			459,125	4,272,256		612,167	5,340,320		765,208			918,250			1,071,292			1,224,333	9,612,577		1,377,37
	Total By Vote	14,568,964	875,000	14,568,971	29,137,927	1,750,000	29,137,942	43,706,891	2,625,000	43,706,914	58,275,854	3,500,000	58,275,885	72,844,818	4,375,000	72,844,856	87,413,781	5,250,000	87,413,827	101,982,745	6,125,000	101,982,798	116,551,708	7,000,000	116,551,769	131,120,672	7,875,000	131,120,74
			July			August			September			October			November			December			January	ļ		February			March	
			2010			2010			2010			2010			2010			2010			2011			2011			2011	
				Rev Projected			Rev Projected			Rev Projected			Rev Projected			Rev Projected			Rev Projected			Rev Projection			Rev Projection			Rev Projection
Monthly Pro	ojections	<u> </u>		R			R			R			R			R			R									
		<u> </u>																										<u> </u>
	Revenue by Source	-						-										-				-						-
	Assesments Rates	1		3.083.333			6.166.667			9,250,000			12.333.333			15.416.667		_	18.500.000			21.583.333			24.666.667			27.750.000
	Refuse Fees	1		375.000			750.000			1.125.000			1.500.000			1.875.000			2.250.000			2.625.000			3.000,007			3,375,000
	Sewerage Fees			340,000			680,000			1,020,000			1,360,000			1,700,000			2,040,000			2,380,000			2,720,000			3,060,000
	Water			801,340			1,602,681	İ		2,404,021			3,205,361			4,006,702			4,808,042			5,609,382			6,410,723			7,212,060
	Equitable Share			47,263,000												94,526,000												
	Financial Management Grant									1,000,000																		
	Mun. System improve Grant	<u> </u>		375,000				ļ											750,000									
	Grant DBSA			114.621			229.243			343.864			458.485			573.107			687.728			802.349			916.971			1.031.59
	Municipal Infrastructure Grant Institutional Grant	-		1,200,000			229,243			343,864			458,485			5/3,10/		\vdash	687,728			802,349			916,971			1,031,592
	Permits Licences	1		2,500			5.000			3,600,000			10.000			12.500			15.000			17.500			20,000			22,500
	Building Plan & Inspection Fees	1		44,167			88,333			132,500			176,667			220,833			265,000			309,167			353,333			397,500
	Burial Fees	i		5,833			11,667			17,500			23,333			29,167			35,000			40,833			46,667			52,500
	Libraries Fees			83			167			250			333			417			500			583			667			750
	Clearance Certificate			1,667			3,333			5,000			6,667			8,333			10,000			11,667			13,333			15,000
	Driver's Licences			66,667		_	133,333			200,000			266,667			333,333			400,000			466,667			533,333			600,000
	Current and General Investments	1		29,167 25,000	\vdash		58,333 50,000			87,500 75,000			116,667			145,833	1	1	175,000			204,167 175,000			233,333			262,500
	Interest on outstanding Debtors	1		234 755	\vdash		469 509			704.264			939 018			1.173.773	IL		1 408 528			1.643.282			1.878.037			2.112.79
	LG- SETA	1		20.833			41,667			62,500			83,333			104.167			125.000			145,833			166,667			187.500
	Learner's Licences			67,083			134,167			201,250			268,333			335,417			402,500			469,583		-	536,667			603,750
	Licensing-change of Lic/Appl fees			87,450			174,900			262,350			349,800			437,250			524,700			612,150			699,600			787,050
	Licensing-change of Lic/Appl fees			333,333			666,667			1,000,000			1,333,333			1,666,667			2,000,000			2,333,333			2,666,667			3,000,000
	Outdoor Advertisement			2,500			5,000			7,500			10,000			12,500			15,000			17,500			20,000			22,500
	Connection Fees- Water			22,083			44,167			66,250			88,333			110,417		1	132,500			154,583			176,667			198,750
	Late payment			79,500			159,000			238,500			318,000			397,500			477,000			556,500			636,000			715,500
	Rent -Housing			29,167			58,333			87,500			116,667			145,833			175,000			204,167			233,333			262,500
	City/Development Strategy			104,167			208,333			312,500			416,667			520,833			625,000			729,167			833,333			937,500
	Sundry Income Fees			17,344			34,688			52,032			69,376			86,720			104,064			121,408			138,752			156,096
	Bulk water contribution			83,333			166,667			250,000			333,333			416,667			500,000			583,333			666,667			750,000
	Traffic Fines			275,000			550,000			825,000			1,100,000			1,375,000			1,650,000			1,925,000			2,200,000			2,475,000
	Valuation Cetificate			29			58			88			117			146			175			204			233			260
	Total Revenue by Source			55,083,956			12,491,912			23,330,368			24,983,824			125,755,780			38,225,737			43,721,693			49,967,649			56,213,605

		wonthly		ons of Expe	enditure b		a Revenu	e by Soul					
			April			May			June			Total	
			2011			2011			2011				
		Opex Budget		Rev Budget	Opex Budget		Rev Budget	Opex Budget		Rev Budget	Opex	Capex	Rev
			Capex Budget		Opex Budget	Capex Budget	Kev Budget	Upex Budget	Capex Budget	Kev Budget	Upex	Capex	KeV
onthly Proje	ections	R	R	R	R	R	R	R	R	R	R	R	
te	Expenditure and Revenue by Vote	-											
	Experience and ricycride by Yole												
110005	Corporate Services	17,647,252	2,916,667	1,089,059	19,411,977	3,208,333	687,500	21,176,702	3,500,000	750,000	21,176,702	3,500,000	
110010	Executive Support	27,368,117	2,083,333	1,089,059	30,104,928	2,291,667	1,197,965	32,841,740	2,500,000	1,306,871	32,841,740	2,500,000	1,
120005	Municipal Manager	3,775,963			4,153,559			4,531,155			4,531,155		
130005	Financial Services	24,162,111	1,666,667	114,822,536	26,578,322	1,833,333	126,304,789	28,994,533	2,000,000	137,787,043	28,994,533	2,000,000	137,
	Technical Services Admin	5,086,457		1,146,213	5,595,102		1,260,835	6,103,748		1,375,456	6,103,748		1
	Water Supply	8,422,340		9,067,570	9,264,574		9,974,327	10,106,808		10,881,084	10,106,808		10
	Sewerage Disposal	2,409,295		3,400,000	2,650,225		3,740,000	2,891,154		4,080,000	2,891,154		4
	Technical Services Roads	11,732,267	2,083,333	1,583,333	12,905,493	2,291,667	1,741,667	14,078,720	2,500,000	1,900,000	14,078,720	2,500,000	1
	Refuse Removal	7,282,323		3,750,000	8,010,556		4,125,000	8,738,788		4,500,000	8,738,788		4
	Municipal Buildings	9,361,333		291,667	10,297,467		320,833	11,233,600		350,000	11,233,600		
	Community Services	1,926,728			2,119,401			2,312,074			2,312,074		
	Traffic and Protection Services	8,059,973		8,320,333	8,865,970		9,152,367	9,671,967		9,984,400	9,671,967		9
	Cemetries	1,798,596		58,333	1,978,455		64,167	2,158,315		70,000	2,158,315		
150020	Social Services	1,915,957		5,250	2,107,552		5,775	2,299,148		6,300	2,299,148		_
160005	Strategic Planning	4,060,284			4,466,313			4,872,341			4,872,341		
170005	Economic & Land Development	10,680,641		1,530,417	11,748,705		1,683,458	12,816,769		1,836,500	12,816,769		1
	Total By Vote	145,689,635	8,750,000	146,153,771	160,258,599	9 625 000	160,258,683	174,827,562	10,500,000	174,827,654	174,827,562	10,500,000	174,
		1.0,000,000		,	,,	-,,,,,,,,	,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	,,	,	,,	,
			April			May			June				
			2011	10 0 1 11		2011	Rev		2011			Total Rev	
				Rev Projection			Projection			Rev Projection		Total Hev	
nthly Proje	- stiens			R			R			R			
ntniy Proje	ections			n			n			n			
	Revenue by Source												
	THE VEHICLE BY COURSE												_
	Assesments Rates			30,833,333			33,916,667			37,000,000		37,000,000	
	Refuse Fees			3,750,000			4,125,000			4,500,000		4,500,000	
	Sewerage Fees			3,400,000			3,740,000			4,080,000		4,080,000	
	Water			8,013,403			8,814,744			9,616,084		9,616,084	
	Equitable Share							i		-,,-		94.526.000	
	Financial Management Grant							i				1,000,000	
	Mun. System improve Grant							i				750,000	
	Grant DBSA												
	Municipal Infrastructure Grant			1,146,213			1.260.835	i		1,375,456		1,375,456	
	Institutional Grant							i		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		1,200,000	
	Permits Licences			25,000			27,500	ĺ		30,000		30,000	
	Building Plan & Inspection Fees			441,667			485,833	ĺ		530,000		530,000	
	Burial Fees			58,333			64,167	ĺ		70,000		70,000	
	Libraries Fees	Ì		833			917			1,000		1,000	
	Clearance Certificate	Ì		16,667			18,333			20,000		20,000	
	Driver's Licences	i		666,667			733,333			800,000		800,000	
	Current and General	Ì		291,667			320,833			350,000		350,000	
	Investments			250,000			275,000			300,000		300,000	
	Interest on outstanding Debtors	Ì		2,347,546			2,582,300			2,817,055		2,817,055	
	LG- SETA	Ì		208,333			229,167			250,000		250,000	
				670,833			737,917			805,000		805,000	
	Learner's Licences						961,950			1,049,400		1,049,400	
	Learner's Licences Licensing-change of Lic/Appl fees			874,500			3,666,667			4,000,000		4,000,000	
				874,500 3,333,333			3,000,007			4,000,000		4,000,000	
	Licensing-change of Lic/Appl fees						27,500			30,000		30,000	
	Licensing-change of Lic/Appl fees Licensing-change of Lic/Appl fees			3,333,333									
	Licensing-change of Lic/Appl fees Licensing-change of Lic/Appl fees Outdoor Advertisement Connection Fees- Water			3,333,333 25,000 220,833			27,500 242,917			30,000		30,000	
	Licensing-change of Lic/Appl fees Licensing-change of Lic/Appl fees Outdoor Advertisement Connection Fees- Water Late payment			3,333,333 25,000 220,833 795,000			27,500 242,917 874,500			30,000 265,000 954,000		30,000 265,000 954,000	
	Licensing-change of Lic/Appl fees Licensing-change of Lic/Appl fees Outdoor Advertisement Connection Fees-Water Late payment Rent -Housing			3,333,333 25,000 220,833 795,000 291,667			27,500 242,917 874,500 320,833			30,000 265,000 954,000 350,000		30,000 265,000 954,000 350,000	
	Licensing-change of Lic/Appl fees Licensing-change of Lic/Appl fees Outdoor Advertisement Connection Fees-Water Late payment Rent -Housing City/Development Strategy			3,333,333 25,000 220,833 795,000 291,667 1,041,667			27,500 242,917 874,500 320,833 1,145,833			30,000 265,000 954,000 350,000 1,250,000		30,000 265,000 954,000 350,000 1,250,000	
	Licensing-change of Lic/Appl fees Licensing-change of Lic/Appl fees Outdoor Advertisement Connection Fees-Water Late payment Rent -Housing			3,333,333 25,000 220,833 795,000 291,667 1,041,667 173,440			27,500 242,917 874,500 320,833 1,145,833 190,784			30,000 265,000 954,000 350,000 1,250,000 208,128		30,000 265,000 954,000 350,000 1,250,000 208,128	
	Licensing-change of Lic/Appl fees Licensing-change of Lic/Appl fees Outdoor Advertisement Connection Fees-Water Late payment Rent -Housing City/Development Strategy			3,333,333 25,000 220,833 795,000 291,667 1,041,667			27,500 242,917 874,500 320,833 1,145,833			30,000 265,000 954,000 350,000 1,250,000 208,128 1,000,000		30,000 265,000 954,000 350,000 1,250,000 208,128 1,000,000	
	Licensing-change of Lic/Appl fees Licensing-change of Lic/Appl fees Outdoor Advertisement Connection Fees- Water Late payment Rent-Housing City/Development Strategy Sundry Income Fees			3,333,333 25,000 220,833 795,000 291,667 1,041,667 173,440			27,500 242,917 874,500 320,833 1,145,833 190,784			30,000 265,000 954,000 350,000 1,250,000 208,128		30,000 265,000 954,000 350,000 1,250,000 208,128	
	Licensing-change of Lic/Appl fees Licensing-change of Lic/Appl fees Outdoor Advertisement Connection Fees-Water Late payment Rent -Housing City/Development Strategy Sundry Income Fees Bulk water contribution			3,333,333 25,000 220,833 795,000 291,667 1,041,667 173,440 833,333			27,500 242,917 874,500 320,833 1,145,833 190,784 916,667			30,000 265,000 954,000 350,000 1,250,000 208,128 1,000,000		30,000 265,000 954,000 350,000 1,250,000 208,128 1,000,000	
	Licensing-change of Lic/Appl fees Licensing-change of Lic/Appl fees Outdoor Advertisement Connection Fees-Water Late payment Rent -Housing City/Development Strategy Sundry Income Fees Bulk water contribution Traffic Fines			3,333,333 25,000 220,833 795,000 291,667 1,041,667 173,440 833,333 2,750,000			27,500 242,917 874,500 320,833 1,145,833 190,784 916,667 3,025,000			30,000 265,000 954,000 350,000 1,250,000 208,128 1,000,000 3,300,000		30,000 265,000 954,000 350,000 1,250,000 208,128 1,000,000 3,300,000	

	M	onthly Rev	enue Indic	cators								
	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11
Percentage of debtors amount paid within terms for each tariff ¹	Variance %											
Water	80%	82%	83%	84%	85%	86%	84%	85%	86%	86%		90%
Property Rates	80%	82%	83%	84%	85%	86%	84%	85%	86%	86%		90%
Sewerage / Sanitation	80%	82%	83%	84%	85%	86%	84%	85%	86%	86%		90%
Refuse Removal	80%	82%	83%	84%	85%	86%	84%	85%	86%	86%		90%
Interest	80%	82%	83%	84%	85%	86%	84%	85%	86%	86%		90%
Interest												
	80%	82%	83%	84%	85%	86%	84%	85%	86%	86%	87%	90%
Percentage of tariff to total debtors											l .	
outstanding for longer	Variance											
than 90 days ²	%	%	%	%	%	%	%	%	%	%	%	%
Water	8%	8%	8%	8%	8%	8%	8%	8%	8%	8%		
Property Rates	55%	55%	55%	55%	55%	55%	55%	55%	55%	55%		55%
Sewerage / Sanitation	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%
Refuse Removal	10%	10%	10%	10%	10%	10%	10%	10%	10%	10%		10%
Sundries	2%	2%	2%	2%	2%	2%	2%	2%	2%	2%	2%	2%
				73%	66%	59%	55%	52%	48%	44%	41%	37%
Percentage of group												
total debtors												
outstanding for longer	Variance											
than 90 days ³	%	%	%	%	%	%	%	%	%	%	%	%
Government	10%	10%	10%	10%	10%	10%	10%	10%	10%	10%		10%
Business	12%	12%	12%	12%	12%	12%	12%	12%	12%	12%		12%
Households	55%	55%	55%	55%	55%	55%	55%	55%	55%	55%	55%	55%
Other	1%	1%	1%	1%	1%	1%	1%	1%	1%	1%	1%	1%
				73%	66%	59%	55%	52%	48%	44%	41%	37%
Debtors payment Rate (Payments received	Variance											
against monthly levies)	variance %	variance %	%	wantance %	variance %							
Steelpoort	85%	87%	86%	86%	91%	76%	76%	76%	76%	76%		76%
Ohrigstad	80%	80%	80%	80%	80%	80%	80%	80%	80%	80%		80%
Burgersfort	85%	85%	85%	85%	85%	85%	85%	85%	85%	85%		
Ga Mapodile	10%	10%	10%	10%	10%	10%	10%	10%	10%	10%		10%
Mecklenburg	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%		0%
Praktiseer	10%	10%	10%	10%	10%	10%	10%	10%	10%	10%		10%
Farms	50%	50%	50%	50%	50%	50%	50%	50%	50%	50%		50%
Total - (Average %)	78%	78%		39%	39%	39%	39%	39%	39%	39%		
Ι ΟΤΟΙ - Ι ΔΛΟΤΟΠΟ '/-\	/8%	/8%	78%	39%	39%	39%	39%	39%	39%	∣ 39%	■ 39%	39%

Municipal Manager

BSc	KPA	Strategic Objectives	Measurable Objectives	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11	Responsible Department
C2	BSD	Improving access to sustainable,quality and affortable services	To improve on	% of households earning less than R1100 per who has access to FBE		68,8%	100%	70%	80%	90%	100%	Technical services
				% of households earning less than R1100 per who has access to FBW		100%	100%	100%	100%	100%	100%	Technical services
				% of households earning less than R1100 per who has access to Sanitation		14,9%	25%	15%	19%	23%	25%	Technical services
3 2	BSD	Improve access to sustainable, quality and affortable Services	Investigate public opinion on the services the municipality is providing	% rating of municipal performance by it clients	Client satisfication survey	43,2%	60%		60%			Strategy planning
3	BSD	Promote environmentally sound practices and Social Development		% progress in the establishment of Landfill site	Landfill site	50%	20%				20%	Technical services
2	BSD	Optimise infrastructure investment and services	Monitor progress in the Development Civic Centre	% Progress in the Development Civic Centre	Civic Centre	80%	100%	100%				Corporate Services
			To report on progress on Municipal projects	% progress in the implementation of Municipal Projects			100%	25%	80%	100%		Technical services
2	BSD	Optimise infrastructure investment and services	Updating of Asset register	% progress in updating Asset Register	updating Asset Register	100%	100%	100%	100%	100%	100%	Finance
3	FVB	Increase financial viability through increased revenue and efficient Budget management	Management of Municipal Budget	% of municipal spending	Opex	100%	100%			75%	100%	Finance
					Capex	100%	100%	25%	80%	100%		Finance
				# of Local BEE enterprise benefited from municipal Capital Projects	Local BEE enterprise	10	13	13	13	13		Technical services
				% of Municipal Budget utilized in the implementation of Workplace Skill Training	WSP	1%	1%				1%	Corporate Services

Municipal Manager

BSc	KPA	Strategic Objectives	Measurable Objectives	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target March'11		Responsible Department
C1	LED	Create community beneficiation and empowerment opportunities through networking for increased employment and poverty alleviation	To reduce	# of job created through LED initiatives	LED Strategy	1000	1500	300	800	1200	1500	
				# of Municipal project Executed through EPWP		8	13	13	13	13	13	Technical services
l1	LED	Address community needs through developmental spatial and integrated planning		% progress in the development of Credible IDP	IDP	Credible IDP	100%	25%	50%	75%	100%	Strategy planning
L3	TOD	Attract and retain best human capital to become employer of choice	Municipal	% compliance to Municipal employement Equity plan	employement Equity plan	65%	100%	40%	80%	100%	100%	Corporate Services
C4	GPP	Develop Effective and Sustainable Stakeholder relation	financial reporting and monitoring	# of 2009/10 Annual financial statement submitted to A.G by 31 August 2010	Annual financial statement	1	1	1				Finance
				# of Annual Report Developed		'	1`			1		Strategy planning
L1	GPP	Develop high performance culture for changed, diverse, efficient and effective Local Government	To monitor and	% compliance to audit plan	3 year Audit Plan	75%	100%	25%	50%	75%	100%	Internal Audit
				# of Audit Committee meetings held		4	4	1	2	3	4	Internal Audit
F3	FVB	Increase financial viability through increased revenue and efficient Budget management		R- Value spent on Audit committee activities			R 60,000	R 15,000	R 30,000	R 45,000	R 60,000	Internal Audit
				# of internal audits			4	1	2	3	4	Internal Audit
F3	FVB	Increase financial viability through increased revenue and efficient Budget management		conducted R-Value utilized for internal audits			R 800,000	R 200,000	R 400,000	R 600,000	R 800,000	Internal Audit
				% progress in addressing A.G.Queries			100%	50%	100%			Internal Audit

Municipal Manager

		go:										
BSc	KPA	Strategic Objectives	Measurable	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11	Responsible
			Objectives									Department
_2	TOD	Develop and build	Assessing and	# of Section 57	signing performance	8	8	8				Strategy planning
		skilled and	Capacitating	managers who has	Agreements							
		Knowledged	Employees	signed performance								
		Workforce		Agreements								
				# of formal assessment	formal assessment		2`		1		2	Strategy planning
				conducted								
.3	TOD	Attract and retain best	To align	% progress in the	alignment of		100%	100%	100%	100%	100%	Corporate Services
		human capital to	Organogram, IDP	alignment of	Organogram, IDP							
		become employer of	and Budget	Organogram, IDP and	and Budget							
		choice	_	Budget	-							

		<u>ig Department</u>										
BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
l1	LED	Address community needs through developmental spatial and integrated planning	To develop a credible IDP	IDP	% progress in the development of Credible IDP	IDP	Credible IDP		10% (IDP process plan dopted by council & Analysis phase Completed)	60% (Strategy and Project Phases Completed)	90% (Integration phase Completed)	100%(Approval Phase and public participation)
F3	FVB	Increase financial viability through increased revenue and efficient Budget management			R-value spent in the Development of Credible IDP		R 550,000	R 450,000	R 45,000	R 270,000	R 405,000	R 450,000
C4	GPP	Develop effective and sustainable stakeholder relation			# IDP/PMS forum held	IDP/PMS forum	2	2	1		2	2
F3	FVB	Increase financial viability through increased revenue and efficient Budget management			R-value utilized in conducting IDP/PMS for a		R 50,000	R 50,000	R 25,000		R 50,000	
C3	BSD	Promote environmentally sound practice and social Development	Mainstreaming of HIV/AIDS		% of HIV/AIDS organisations in GTM invited to IDP/PMS forum			100%	100%		100%	
					% progress in the implementation of IGR strategy			100%	25%	50%	75%	100%
C2	BSD	Improve access to sustainable, quality and affortable Services	Investigate public opinion on the services the municipality is providing	IGR	% rating of municipal performance by it clients	Client satisfication survey	43,5%	60%				
F3	FVB	Increase financial viability through increased revenue and efficient Budget management			R-value utilized in conducting Client satisfication survey		R 50,000	R 100,000	R 100,000			
C4	GPP	Develop effective and sustainable stakeholder relation	To monitor the atendence of IGR forum by IGR manager		# of IGR reports produced	District IGR forum Provincial		4	1	2		3 4
			To inprove municipality		Turnarround time on responding to	IGR forum External Audit	2days	2days	2days	2days	2days	2days
	+		accountability	1	Audit Queries	Internal Audit	+	2days	2days	2days	2days	2days

BSc	KPA	Strategic Objectives		Unit	KPI	Projects		Annual	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
			Objectives To promote the usage of indegenous language in municipal		% progress in the implementation of Language policy	Language policy	0%	Targets 100%	25%	50%	75%	100%
C4	GPP	Develop effective and sustainable stakeholder relation	documents Monitor the municipal turnaround time to customer queries		% of customer queries forwarded to relevent Department within two day	customer queries	35%	100%	100%	100%	100%	100%
					% of customer queries ackowledged within a week		0%	100%	100%	100%	100%	100%
					% of customer queries responded to within a month		35%	100%	100%	100%	100%	100%
F3	FVB	Increase financial viability through increased revenue and efficient Budget management			R-value spend in purchase of Complain handling mechanism			R 100,000	R 100,000			
					% progress in the development of Ambassordorship framework			100%	50%	100%		
F3	FVB	Increase financial viability through increased revenue and efficient Budget management			R-value spend in the development of the Ambassordorship framework			R 50,000		R 50,000		
F3	FVB	Increase financial viability through increased revenue and efficient Budget management			R-value utilized in the implementation of Ambassordorship framework			R 50,000			R 50,000	
L2	TOD	Develop and build skilled and Knowledged Workforce	To monitor and evaluate the performance of the Municipality		% progress in the implementation of PMS policy		100%	100%	25%	50%	75%	100%
L2	TOD	Develop and build skilled and Knowledged Workforce	To monitor and evaluate the performance of the Municipality	PMS	% Progress in the Development of PMS processes plan	PMS processes plan	100%		100%(Processes plan adopted by Council)			
_					% progress in the Development of 2011/12 SDBIP	Development of 2011/12 SDBIP	100%	100%				100% (SDBIP Adopted)

BSc	KPA	Strategic Objectives		Unit	KPI	Projects	Status	Annual	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
			Objectives					Targets	,			
F3	FVB	Increase financial			R-value utilized in		R 100,000	R 20,000			R 20,000	
		viability through			the Development of 2011/12 SDBIP							
		increased revenue and efficient Budget			of 2011/12 SDBIP							
		management										
L2	TOD	Develop and build		-	# municipal			8	8	8	8	8
	100	skilled and			Departments with							
		Knowledged			HIV/AIDS related							
		Workforce			KPIs in their							
					SDBIP							
					# of management	management	4	4	1	2	3	4
					Review held	Review						
F3	FVB	Increase financial			R-Value utilized in		R 200,000	R 100,000	R 25,000	R 50,000	R 75,000	R 100,000
		viability through			arranging							
		increased revenue			Management							
		and efficient Budget			Review							
		management										
L2	TOD	Develop and build			# of ExCo-	ExCo-	4	4	1	2	3	4
		skilled and			Makgotla held	Makgotla held						
		Knowledged										
	FVB	Workforce	1		D. Value attianal in		R 200,000	R 100,000	R 25,000	R 50,000	R 75,000	R 100,000
	FVB	Increase financial viability through			R-Value utilized in arranging ExCo-		R 200,000	R 100,000	R 25,000	H 50,000	H /5,000	H 100,000
		increased revenue			Makgotla							
		and efficient Budget			iviangotia							
		management										
L2	TOD	Develop and build	To report on		# of quarterly	quarterly	4	4	1	2	3	4
		skilled and	Municipal		performance	performance	•	•		_	1	
		Knowledged	Performance		reports submitted	reports						
		Workforce			to council							
					# of Half- yearly	Half- yearly	1	1			1	
					Report submitted	Report						
					to Council							
					# of Annual	Annual	2	2	1.Section 46 Report		1. section 127 of	
					performance report	performance			MSA completed		MFMA report is	
					produced						adopted by council	
F3	FVB	Increase financial			R- Value Utilized in		R 64,342	R 130,000	R 40,000		R 90,000	
		viability through			the Development							
		increased revenue and efficient Budget			of Annual Report							
		management										
		пападетен		+	# of Oversight	Oversight	1	1			1	
		1	I		report on Annual	report on	l '	l '			İ '	
			1		Report developed	Annual						
						Report						
L1	GPP	To develop a high			# of portfolio	portfolio	12	12	3	6	9	12
		performance Culture	1		meeting Held	meeting				Ī	1	_
		for a changed,	I								1	
		diverse, efficient and	1			1						
		effective local	1			1						
	1	government	1	ı	1	1	I	1	i		1	i

		- opartmont										
BSc	KPA	Strategic Objectives	Measurable	Unit	KPI	Projects	Status	Annual	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
			Objectives					Targets				
					# of Departmental	Departmental	12	12	3	6	9	12
					meeting held	meeting						
L2	TOD	Develop and build	Assessing and		# of Section 57	signing	8	8	8			
		skilled and	Capacitating		managers who has	performance						
		Knowledged	Employees		signed	Agreements						
		Workforce			performance	_						
					Agreements							
					# performance	Reviews	2	4	1.informal	1. Formal	1.Informal	1.Formal
					Reviews	conducted			Assessment	assessment	assessment	assessment
					conducted							

Finance

BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
F3	FVB	Increase financial viability through increased revenue and efficient budget management	To enhence the revenue from own and othersources	Revenue	% progress in the implementation of Revenue enhencement Strategy	Revenue enhencement Strategy	50%	100%	25%	50%	75%	100%
					# of masakhane Campaign conducted	masakhane Campaign	2	4	1	2	3	4
						Cost recovery	67%	75%	75%	75%	75%	75%
					% progress in reducing outstanding service debts to revenue which are above 90 days		0%	50%	15%	25%	45%	50%
F3	FVB	Increase financial viability through increased revenue and efficient budget management	Grant management	Revenue	R-Value of budgeted Intergovernmental grants received	MIG	R 1,297,600	R 30,191,000	R 7,547,750	R 15,095,500		R 30,191,000
						Equatible Share	R 74,350,000	R 94,526,000	R 23,631,500	R 47,263,000	R 70,894,500	R 94,526,000
						MSIG	R 735,000	R 750,000	R 375,000	R 735,000		
					_	MFG	R 750,000	R 1,000,000	R 1,000,000		<u> </u>	
						Neighbourho od Development Partnership Grants		R 10,000,000	R 2,500,000	R 5,000,000	R 7,500,000	R 10,000,000
F3	FVB	Increase financial viability through increased revenue and efficient Budget management	Cashflow management	Revenue	R-Value of all cash(Includeing investment) at the particular time		R6,2m	R 30,000,000	R 30,000,000	R 27,000,000	R 19,000,000	R 8,000,000
F2	BSD	Optimise infrastructure investment and services	Development of a programme to ensure that depreciation assets are cashed -back		% progress in the implementation of capital investment framework			100%	50%	100%		
F3	FVB	Increase financial viability through increased revenue and efficient Budget management			R-Value of Monthly Revenue collected(Excluding grants)		R146,6m	R 174,832,562	R 43,708,141	R 87,416,281	R 131,124,422	R 174,832,562
F3	FVB	Increase financial viability through increased revenue and efficient budget management	To review the current budgeting structure and processes		% progress in Expenditure management	Expenditure management		100%	50%	100%		
F3	FVB	Increase financial viability through increased revenue and efficient budget management	To ensure that Municipal fund are utilized for Budgeted Items	Expenditure/Bu dget	R-Value of monthly Opex	Expenditure management	R146,6m	R 174,832,562	R 43,708,141		R 131,124,422	R 174,832,562
-					R-Value of monthly Capex		R46m	R 52,851,000	R 13,212,750	R 26,425,500	R 39,638,250	R 52,851,000
L3	TOD	Attract and retain best human capital to become employer of choice	Updating of Asset register	Expenditure/Bu dget	% progress in updating Asset Register	updating Asset Register	100%	100%	100%	100%	100%	100%
F2	BSD	Optimise infrastructure investment and services	To ensure that Municipal fund are utilized for Budgeted Items		% progress in the updating of indigent register	indigent register	20%	100%	50%	100%		
F3	FVB	Increase financial viability through increased revenue and efficient Budget management			R-Value spent on indigent people			R 150,000	R 37,500	R 75,000	R 112,500	R 150,000

Finance

BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
L3	TOD	Attract and retain best human capital to become employer of choice	To develop a fully functional IT infrastructure and network		% functionality of the network and IT infrastructure	IT infrastructure		100%	50%	100%	100%	100%
F3	FVB	Increase financial viability through increased revenue and efficient Budget management			R-Value utilized on IT infrastructure			R 500,000	R 250,000	R 500,000		
L3	TOD	Attract and retain best human capital to become employer of choice			% progress on effective information Management system	Information Management system		100%	25%	50%	75%	100%
C2	BSD	Improve access to sustainable ,quality and affortable services			% of Equitable shares allocated for Free basic services	Equitable shares	2,3%	2,3%	2,3%	2,3%	2,3%	2,3%
C3	BSD	Promote environmentally sound practice and social Development	Mainstreaming of HIV/AIDS		% of municipal pay slips and bills with HIV/AIDS massage	HIV/AIDS massage		100%	100%	100%	100%	100%
F3	FVB	Increase financial viability through increased revenue and efficient budget management	Implementation of Internal Controls		% under/over Departmental spending	Municipal Manager	2,5%	2,5%	2,5%	2,5%	2,5%	2,5%
		management				Finance	2,5%	2,5%	2,5%	2,5%	2,5%	2,5%
						Strategic	2,5%	2,5%	2,5%	2,5%	2,5%	2,5%
						Economic and Land Development	2,5%	2,5%	2,5%	2,5%	2,5%	2,5%
F3	FVB	Increase financial viability through increased revenue and efficient budget management	Implementation of Internal Controls		% under/over Departmental spending	Corporate	2,5%	2,5%	2,5%	2,5%	2,5%	2,5%
		-				Community	2,5%	2,5%	2,5%	2,5%	2,5%	2,5%
						Executive Support	2,5%	2,5%	2,5%	2,5%	2,5%	2,5%
				-	0/ -41	Technical	2,5%	2,5%	2,5%	2,5%	2,5%	2,5%
					% of loan repayment % payment of statury levies		100% 100%	100% 100%	100% 100%	100% 100%	100% 100%	100% 100%
L2	TOD	Develop and build skilled and knowledgeable workforce	Mainstreaming of HIV/AIDS		% of project budget allocated to OHS training			2%	2%	2%	2%	2%
F3	FVB	Increase financial viability through increased revenue and efficient Budget management	Skill development		R-Value spent on Training	Staff		R 800,000	R 200,000	R 400,000	ŕ	·
						Councillors		R 250,000	R 63,000	R 126,000	R 189,000	R 250,000
C4	GPP	Develop Effective and Sustainable Stakeholder relation	To improve financial reporting and monitoring		# of financial reports submiteed to stakerholder on time	Monthly financial reports	12	12	3	6	9	12
					# of Budget adjustment conducted	budget adjustment	1	1			1	
					# of 2009/10 Annual financial statement submitted to A.G by 31 August 2010	Annual financial statement	1	1	1			
					% progress in Addressing A.G. Queries	A.G. Queries		100%	50%	100%		

Finance

BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
F3	FVB	Increase financial viability through increased revenue and efficient Budget management			R- Value spent on External Audit	External Audit		R 1,500,000	R 375,000	·		
L1	GPP	To develop a high performance Culture for a changed, diverse, efficient and effective local government	To inprove municipality accountability	Budget	Turnarround time on responding to Audit Queries	External Audit	2days	2days	2days	2days	2days	2days
						Internal Audit		2days	2days	2days	2days	2days
L1	GPP	To develop a high performance Culture for a changed, diverse, efficient and effective local government			# of monthly management meeting held	monthly management meeting	12	12	3	6	9	12
					# of monthly portfolio committee held	monthly portfolio committee held	12	12	3	6	9	12
C1	LED	Create Community beneficiation and empowerment opportunities through networking for increased employment and poverty alleviation	To improve Supply chain Management	Supply Chain	% of goods and services procured according to Supply chain policy			100%	100%	100%	100%	100%
					% of budget allocated to Local SMMEs		Opex 30% Capex 30%	Opex 30% Capex 30%	Opex 30% Capex 30%	Opex 30% Capex 30%	Opex 30% Capex 30%	Opex 30% Capex 30%
					% of tenders which took maximum of 90 days from advertisement up to when the tender is awrded		100%	100%	100%	100%		
	LED	Create Community beneficiation and empowerment opportunities through networking for increased employment and poverty alleviation	To improve Supply chain Management	Supply Chain	% tenders (Capital Projects) that subcontracted 25% of the procurement to Local business		8%	25%	25%	25%	25%	25%
					% of appointed municipal service providers with HIV policy			100%	100%	100%	100%	100%
F2	BSD	Optimise infrastructure investment and services	Management of service providers		# of service providers performance assessment report produced			4	1	2	3	4

Economic and Land Development

BSc	KPA	Strategic Objectives	Measurable	Unit	KPI	Projects	Status	Annual	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
			Objectives					Targets				
C1	LED	Create community beneficiation and empowerment opportunities through networking for increased employment and poverty alleviation	Implementation of LED Strategy	LED	% progress in the implementation of LED Strategy	LED Strategy	50%	100%	25%	50%	75%	100%
					# of LED forum meeting held	LED forum	0	4	1	2	3	4
F3	FVB	Increase financial viability			R-Value spent on LED			R 80,000	R 20,000	R 40,000	R 60,000	R 80,000
		through increased revenue and efficient budget management			forum			1100,000	11 20,000	11 40,000	11 00,000	11 00,000
C1	LED	Create community beneficiation and empowerment opportunities through networking for increased employment and poverty alleviation			# of other sector forum meeting held	Sector forum	20	28	7	14	21	28
			Facilitation mining sector development		% progress in the facilitation of mining sector development		0%	100%	25%	50%	75%	100%
					# of job created through LED Intiatives		1000	1500	300	800	1200	1500
			To support Poverty Alleviation Projects		# of Poverty Alleviation Projects supported	Poverty Alleviation Projects	7	6	2	4	5	6
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-Value utilized in supporting Poverty Alleviation Projects		R 400,000	R600 000	R200 000	R400 000	R500 000	R600 000
C3	BSD	Promote environmentally sound practice and social Development	Mainstreaming of HIV/AIDS		% SLP projects targeting vulnerable groups			100%	100%	100%	100%	100%
F1	LED	Develop a stable economic environment by attracting suitable investors	Empowerment of small Business		# of business linkages facilitated	SMME support	30	35	9	18	27	35
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-value utilized in facilitating Business linkages		R30m	R40m	R10m	R20m	R30m	R40m
					# of Business registration facilitated	Business registration	120	150	38	77	115	150
L2	TOD	Develop and build skilled and	Learneship		# of LED - aligned	Learneship	530	600	150	300	450	600
		Knowledgeable workforce	facilitation		learnership facilitated	facilitation				ļ.,		_
					# of linkages established with FET colleges		0	2		1		2

Economic and Land Development

		nd Land Developme										
BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets		Target Dec'10	Target March'11	Target Jun'11
C3	BSD	Promote environmentally sound practice and social Development	Mainstreaming of HIV/AIDS		% SLP that have submitted a copy of the HIV policy and HIV programme annual report			100%	100%	100%	100%	100%
F1	LED	Develop a stable economic environment by attracting suitable investors	Establishment of stable economic environment	Town planning	% progress in the development of Platinum City Develoment Strategy	Burgersfort Local Spatial Development Plan (BLSDP)	10%			50%	75%	100%
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-value spent on development of Platinum City Development Strategy		R 230,000	R 2,050,000	R 512,500	R 1,025,000	R 1,537,500	R 2,050,000
l1	LED	Address community needs through developmental spatial and integrated planning	Full implementation of SDF and LUMS		% progress in the optimal utilisation of Municipal space	SDF and LUMS	100%			100%	100%	100%
					% progress with proclamation of townships	Tubatse A Ext. 2-7 Township Proclamation		100%	25%	50%	75%	100%
			Manage spatial patterns and land use		% statutory planning applications processed within legislative stipulation	Rezoning (Applications received, returned, decided, pending)	18	100%	100%	100%	100%	100%
I1	LED	Address community needs through developmental spatial and integrated planning				Sub - Division (Applications received, returned, decided, pending)	18	100%	100%	100%	100%	100%
						Consolidation (Applications received, returned, decided, pending)	18	100%	100%	100%	100%	100%
						Consent (Applications received, returned, decided, pending)	18	100%	100%	100%	100%	100%
			Create and manage spatial information system		% progress in the updating of GIS	Acquisition and Updating of GIS database	70%	100%	80%	90%	100%	100%

Economic and Land Development

BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
l1	LED	Address community needs through developmental spatial and integrated planning			# of Municipal departments linked to the GIS	Integration of GIS with other municipal programmes- Expansion of the GIS into an Enterprise System	1	4	1	2	4	4
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-value spent on GIS			R 500,000	R 200,000	R 400,000	R 400,000	R 500,000
l1	LED	Address community needs through developmental spatial and integrated planning	Acquisition of strategically located land		Hectares of land acquired via transfer from other spheres of govt.	Acquisition of strategically located land.	0%	300 ha	0	100	200	300
11	LED	Address community needs through developmental spatial and integrated planning			Hectares of land acquired via purchase from private owners	Acquisition of strategically located land.	0%	40 ha	0	0	0	40
			regulation of built environment		% compliance with National Bulding Regulations in proclaimed areas (# of contravention notices served, # of building plans approved, # of completion certificates issued)	Enforcement of National Building Regulations	100%	100%	100%	100%	100%	100%
L1	GPP	To develop a high performance Culture for a changed, diverse, efficient and effective local government	To inprove municipality accountability		Turnarround time on responding to Audit Queries	External Audit	2days	2days	2days	2days	2days	2days
						Internal Audit		2days	2days	2days	2days	2days
					# of IGR meetings attended		12		3	6	9	12
L1	GPP	To develop a high performance Culture for a changed, diverse, efficient and effective local government	Sharing information and giving instructions		# of Departmental meetings helds	Departmental meetings	4	4	1	2	3	4
					# of Portfolio meeting held	Portfolio meeting	9	12	3	6	9	12

Corporate Services

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BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target	Sep'10	Target Dec'10	Target March'11	Target Jun'11	
L3	TOD	Attract and retain best human capital to become employer of choice	To report on the number new employees and those how have resigned	HR	% progress in the improvement of human resource management			10	0%	25%	50°	% 75%		100%
L3	TOD	Attract and retain best human capital to become employer of choice		HR	% progress in development of retention strategy			10	0%	25%	500	% 75%	b	100%
13	FVB	Develop and improve systems, processes, procedure and policies by practising sound Governance			# of HR policis reviewed		31		12	3	3	2	1	
F3	FVB	Increase financial viability through increased revenue and efficient Budget management			R-Value spend on the review of policies			R50 000	R30 00	00		R20 000		
L3	TOD	Attract and retain best human capital to become employer of choice	movement- Appointments and terminations	HR	% progress in the implementation of recruitment policy	implementation of recruitment policy	50%		0%	100%				100%
			To align Organogram, IDP and Budget		% progress in the alignment of Organogram, IDP and Budget	alignment of Organogram, IDP and Budget		10	0%	100%		100%		
			To report on Municipal employment statistics		% compliance to Municipal employement Equity plan	employement Equity plan	65%	10	0%	40%	804	6 100%		100%
L2	TOD	Develop and build skilled and Knowledgeable Workforce	To report on number of employees and Councillors trained and name of courses attended		% progress in the implementation of the Workplace skills plan	Workplace skills plan		10	0%	25%	50'	% 75%		100%
F3	FVB	Increase financial viability through increased revenue and efficient Budget management			R- Value spend on training of staff			R800000	R200 (000	R400 000	R600 000	R800 000	
F3	FVB	Increase financial viability through increased revenue and efficient Budget management			R - Value spend on the training of Councillors			R250 000	R62 50	00	R125 000	R187500	R250 000	
L2	TOD	Develop and build skilled and Knowledgeable Workforce	To report on OHS programmes in the Municipality		% progress in the implementation of OHS plan	OHS plan			0%	25%				100%
		Promote environmentally sound practice and social Development	Mainstreaming of HIV/AIDS		% progress in implementing HIV/AIDS Action plan in the workplace			10	0%	50%	100	6		

Corporate Services

BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status		Annual Targets	Target Sep'10	Target Dec'10	Target March'11	Target Jun'1	1
C4	GPP	Develop effective and sustainable stakeholder relation	To improve the functionality of LLF		# of LLF meeting held	LLF		8	12	3	6	9		12
					# of IGR meetings attended			12	12	3	6	9		12
L1	GPP	To develop a high performance Culture for a changed, diverse, efficient and effective local government	To inprove municipality accountability		Turnarround time on responding to Audit Queries	External Audit	2days		2days	2days	2days	2days	2days	
L1	GPP	To develop a high performance Culture for a changed, diverse, efficient and effective local government			# of Departmental Meetings held	Internal Audit Monthly Departmental Meetings		12	2days 12	2days 3	2days 6	2days 9	2days	12
		gerennen			# of portfolio meetings held	Monthly portfolio meetings		12	12	3	6	9		12
13	FVB	Develop and improve systems, processes, procedure and policies by practising sound Governance	To report on status of leaves in the municipality	HR Admin	Turnaround time in processing / capturing of Employee leaves	Leave processing			2 days	2 days	2 days	2 days	2 days	
L1	GPP	To develop a high performance Culture for a changed, diverse, efficient and effective local government			% of employees benefited from EAP programme	EAP programme			5%	5%	5%	5%		5%
					# of Employee wellness programme implemented				3		1	2		3
F3	FVB	Increase financial viability through increased revenue and efficient Budget management				EWP			R 300,000		R 100,000	R 200,000	R	300,000
F1	LED	Create a stable economic environment by attracting suitable investors	To enforce adopted By- Laws	Legal	% of By-Law enforced				100%	25%	50%	75%		100%
F3	FVB	Increase financial viability through increased revenue and efficient Budget management			R- Value spent on policies and By- laws				R 250,000	R 62,500	R 125,000	R 187,500	R	R 250,000
13	FVB	Develop and improve systems, processes, procedure and policies by practising sound Governance	To ensure Full functioanlity of Legal Services		% of SLAs and contracts reviewed				100%	100%	100%	100%		100%
					% of SLAs and contracts signed with service providers				100%	100%	100%	100%		100%
					# of reports produced on Municipal Cases				4	1	2	3		4

Corporate Services

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BSc	KPA		Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10		Target March'11	Target Jun'11
F3	FVB	Increase financial viability through increased revenue and efficient Budget management			R-Value spent on Legal Fees			R 950,000	R 237,500	R 475,000	R 712,500	R 950,00
C2	BSD		To enable community to access municipality with easy		% progress in upgrading the municipal telephone services	upgrading the municipal telephone services		100%	50%	100%		
			improving the functionality of archiving		% progress in upgrading the municipal archiving system	upgrading the municipal archiving system		100%	50%	100%		
					% progress in the Building of Civic Centre	Civic Centre	75%	100%	100%			

BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10		Target Jun'11
12	BSD	Maintain and upgrade municipal Assets	To measure progress in the extension of Praktiseer Test Station	Traffic	% progress in the Extension of Praktiseer testing station	Praktiseer testing station	30%	100%	25%			
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R- Value spend in the extenson of Praktiseer Test Station			R150 000	R38 000	R150 000		
12	BSD	Maintain and upgrade municipal Assets	To measure progress in the upgrading of Steelpoort Roadworthy Centre		% Upgrading of Steelpoort Roadworthy Centre	Steelpoort Roadworthy	30%	100%	50%	70%	100%	
F3	FVB	Increase financial viability through increased revenue and efficient Budget management			R- Value spend on upgrading of Steelpoort Roadwrthy centre	Steelpoort Roadworthy		R 2,500,000	R 1,250,000	R 2,500,000		
C3	BSD	Promote environmentally sound practices and Social Development	To improve traffic services		# of Traffic and road safety campaigns conducted	Traffic and road safety programmes	2	3	1	2	3	
					R- Value spend on road safety campaigns.			R 40,000	R 10,000	R 20,000	R 40,000	
					# of Traffic Joint Operations conducted		10	10	2	5	7	10
F3	FVB	Increase financial viability through increased revenue and efficient budget management		Traffic	% recovery of Traffic fines	Traffic fines	100%	70%	70%	70%	70%	70%
					R - value collected/billed on traffic fines	traffic fines	R1 700 000	R3 300 000	R825 000	R1 650 000	R2 475 000	R3 300 000

BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
					R-Value collected from Reg & Licences	Reg & Licences	R2 000 000	R4 000 000	R1 000 000	R2 000 000	R3 000 000	R4 000 000
C3	BSD	Promote environmentally sound practices and Social Development	To promote Road safety		turnaround time in processing licences		6weeks	6weeks	6weeks	6weeks	6weeks	6weeks
C3	BSD	Promote environmentally sound practices and Social Development	To promote Road safety	Traffic	% progress in the Establishment of Animal Pound	Establishment of Animal Pound	50%	100%	20%	50%	80%	100%
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-Value utilized in the establishment of Animal Pound		R0	R50 000	R10 000	R25 000	R40 000	R50 000
C3	BSD	Promote environmentally sound practices and Social Development	To promote Road safety		% progress in the Establishment of Vehicle Pound	Establishment of Vehicle Pound	50%	100%	20%	50%	80%	100%
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-Value utilized in the establishment of Vehicle Pound			R100 000	R 20,000	R 50,000	R 80,000	R100 000
C1	LED	Create community beneficiation and empowerment opportunities through networking for increased employment and poverty alleviation	To improve community access to governemnt services and information.	Social Services	# of community halls maintained and managed	Community halls	0	4	2	4	4	4
					# functionality of Thusong centres maintained and managed	TSC	2	4	2	3	4	4
					% progress in the implementation of community facilities management plan		0%	100%	25%	50%	75%	100%

3Sc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
71	LED	Create community beneficiation and empowerment opportunities through networking for increased	To improve community access to governemnt services and information.		% progress in the establishment of Mapodile Thusong Service centre.		C	100%	25%	50%	100%	
					% progress in upgrading of Kgopaneng Thusong Service Center	Kgopaneng Thusong Service Center	0%	100%	25%	100%		
C1	LED	Create community beneficiation and empowerment opportunities through networking for increased employment and poverty alleviation	To improve community access to governemnt services and information.		# of exbition stalls established in the parks		C	3	C	1	2	:
2	TOD	Develop and build skilled and knowleable workforce	To develop informed employees and community		# of Library programmes conducted		4	4.Literacy week;Reader thon; Library week & Worldbook day	1.Literacy week	1.Reader thon	1.Library week	World book Day
					# of books acquired for all GTM libraries	GTM libraries books	1508	2000 new books		1000 New books		1000 New Books
					# of Libraries upgraded		1	2	0	1	1	
C4	GPP	To develop effective and sustainable stakeholder relations	To promote sports and perpetuate culture among communities		# sporting events held	sporting events	7	walk;1xChess	Friendly Game.Cricket Festival and Mayor 's Marathon.	Friendly Game;chess tournament; Indigenous Games; Mayoral Golf Tournament	game,	Friendly Game , Mayoral Cup
		To develop effective and sustainable stakeholder relations	Local AIDS Coucil		# of meetings held with Sports, Arts & Culture Council.		24	24	6	12	18	2:

BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
					# of Cultural activities conducted		3	Beauty peagent; Cultural show; Authorship workshop; Arts & Culture Summit.	Art & Culture summit, Local Beauty Peagent;	Cultural Show		Authorship workshop
23	BSD	Promote environmentally sound practice and social Development	Implementation of HIV/AIDS strategy.		% of progress in implementing HIV/AIDS strategy.	HIV/AIDS strategy.	50%	100%	25%	50%	75%	5 1009
			Full Implementation of HIV/AIDS strategy		# of HIV/AIDS events.	HIV/AIDS events.	3	World AIDS Day; Condom week & Candle light		1.World AIDS Day	1.Condom week	1.Candle Light
3	BSD	Promote environmentally sound practice and social Development			# of health promotion centre established	Establishment of health promotion Centre	C	1	(1	1	
					R-Value utilized in the establishment of health promotion centre		O	R100 000	R25 000	R50 000	R75 000	R100 000
			Mainstreaming of HIV/AIDS		# of HIV/AIDS campaigns conducted during sport and social events	campaigns	10	4	1	2	3	
		To develop effective and sustainable stakeholder relations	Local AIDS Coucil		# of meetings held with Local Aids Council.		12	12	2 3	6	6	1
			Establishment of sports facilities		# of sports complex established	sports complex	1	3	3 (0	1	

BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10		Target Jun'11
					% progress in the facilitation of the establishment of Burgersfort stadium	Burgersfort stadium	0	100%	25%	50%	75%	100%
					# of Arbor Day Celebration	Arbor Day Celebration	1	1	1			
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R- value allocated for Arbor day and school greening competition.	Cooperation	0	R30 000	R25 000			
C3	BSD	Promote environmentally sound practice and social Development	Environmental restoration and rehabilitation.		# of trees planted during Arbor day celebration	Tree planting	500	700	700			
					% of planted trees that are surviving/Well maintained		50%	90%	90%	90%	90%	90%
			Environmental restoration and rehabilitation.		# of parks established	Parks establishment	2	3		1	2	3
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R - Value for Parks and Trees.	Parks and trees	R 200,000	R3 000 000	R 0	R1 000 000	R 2 000 000	R3 000 000
12	BSD	Maintain and upgrade quality municipal assets.	To ensure care and sustainability for the municipal assets & facilities		% progress in compliance with the developed Cemetery Management System	Cemetery Management System	40%	80%	80%	80%	80%	80%
					% progress in the debushing and maintanace of open spaces.	Maintanance of open spaces	40%	70%	40%	60%	70%	100%
					% progress in the maintanance of cemeteries.	Maintanace of cemetreries		100%	100%	70%	70%	100%
					% progress in the maintanance of parks.	Maintanace of parks		100%	100%	65%	70%	100%

BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10		Target Jun'11
					R Value for the maintanace of parks ,open spaces, cemeteries and sports centres.	R Value for maintanace	R45 000	R70 000	R17 500		R50 000	R70 000
C3	BSD		To unsure compliance to the approved Disaster Management Plan		% progress in the implementation of disaster management paln	Disaster Management Plan	10%	40%	10%	20%	30%	40%
					# of meetings held with stakeholders	Disaster Advisory Forum	2	4	1	2	3	4
					# of Disaster Campaign conducted	Disaster Campaign	0	2		1		2
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-value spent Disater Campaigns and Advisary forum	Cumpugn		R40 000		R20 000		R40 000
			To ensure that disasters are responded to within the specified time frame.		% of Reported disasters responded to within 12 hours.	Disaster response	100%	90%	90%	90%	90%	90%
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R - Value utilized in the implementation of disaster management plan	Disaster Management Plan	R80 000	R50 000	R 13,000	R 26,000	R 39,000	R50 000
СЗ	BSD	Promote environmentally sound practices and social development			# Of reports produced from safety and security Ambassordors			4	1	2	3	4
L1	GPP	To develop a high performance Culture for a changed, diverse, efficient and effective local government	To inprove municipality accountability		Turnarround time on responding to Audit Queries	External Audit	2days	2days	2days	2days	2days	2days
		J				Internal Audit		2days	2days	2days	2days	2days
					# of IGR meetings attended	IGR meetings	12	12	3	6	9	12
C4	GPP		Sharing information and giving instructions		# of departmental meetings	Departmental meetings	12	12	3	6	9	12

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BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target	Target
											March'11	Jun'11
					# of portfolio Committee	Portfolio	12	12	3	6	9	12
					conducted	committee						
	ĺ							1	1			

BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
C4	GPP	To develop effective and sustainable stakeholder relation	To promote Public participation	PUB	% progress in the implemetation of Public Participation strategy			100%	25%	50%	75%	100%
					# of Monthly Ward Committee Meetings held	Monthly Ward Committee Meeting projects	29	348	87	174	261	348
C4	GPP	To develop effective and sustainable stakeholder relation	To promote Public participation	PUB	# of Quarterly ward committee meetings held	Quarterly Mass meetings	116	116	29	58	87	116
					# of quarterly performance reports on ward committee produced	Quarterly performance reports		4	1	2	3	4
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-Value spent on Ward Committee allowance			R 3,720,000	R 930,000	R 1,860,000	R 2,790,000	R 3,720,000
C4	GPP	To develop effective and sustainable stakeholder relation			# of ExCo- Outreach held	ExCo- Outreach	0	4	1	2	3	4
					# of Quarterly CDW report produced			4	1	2	3	4
					% projects with Project steering committees	Project steering committees	100%	100%	100%	100%	100%	100%
C4	GPP	To develop effective and sustainable stakeholder relation	To promote Public participation	PUB	# of IDP consultant meeting coordinated	IDP consultant meeting	1	1				1
C4	GPP	To develop effective and sustainable stakeholder relation	To promote Public participation	Communication	# of media release (Internal and external newsletters and newspapers)		3. Newsletters	Newsletters Newspapers	Newsletter	1.Newsletter 1.Newspaper		Newsletter Newspaper
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-Value utilized development Newsletters and Newspapers	Commucation System		R 250,000	R 50,000	R 100,000		R 100,000
C3	BSD	Promote environmentally sound practice and social Development	Mainstreaming of HIV/AIDS		# of newsletters that have HIV/AIDS related article			3	1	1		1
L3	TOD	Attract and retain best human capital to become the employer of choice			Turnaround time to respond to media queries	Media queries		3days	3days	3days	3days	3days

BSc	IKPA	Strategic Objectives	Measurable	Unit	KPI	Projects	Status	Annual Tarasta	Torget Con'10	Torget Deci10	Target March'11	Torget Jun'11
BSC	KPA	Strategic Objectives	Objectives	Unit	KPI	Projects	Status	Annual Targets	rarget Sep 10	rarget Dec 10	rarget March 11	rarget Jun 11
L3		Attract and retain best human capital to become the employer of choice	To monitor and improve the		% of municipal adverts released by Communication Unit	Advertisement		100%	100%	100%	100%	100%
			To involve the marginalized groups in Social Development	Special programme	% progress in the development of strategies to increase the involvement of marginalised group in government programmes.	Policy formation(committ ee Review)		policies, children,youth, disability &	25%: Stakeholder consultation with the special group	50%: Circulation of draft policies for comments and input	75%: Approval and adoption of response policies	100%: Implementatio n
C1			To empower disadvantaged people		# of Labour intensive income generating projects for Poverty alleviation projects Co ordinated	Co-ordination of labour intensive income generating projects for poverty alleviation projects	0	8	2	4	6	8
					# of Moral regenerations events conducted	Moral regenerations	0	2	1.Launching	1. Event		
F3		Increase financial viability through increased revenue and efficient budget management			R-Value utilized in conducting Moral Regeneration events			R 50,000	R 25,000	R 25,000		
C1		Create community beneficiation and empowerment opportunities through networking for increased employment and poverty alleviation	To empower disadvantaged people		# of special programme on Elderly & Geographic naming conducted		2	3. Elderly & Geographic name change	1.Elderly workshop	1.Elderly	Geographic name change	
F3		Increase financial viability through increased revenue and efficient budget management			R-Value spent on special programme on Elderly & Geographic naming conducted			R 100,000	R 25,000	R 25,000	50,000	

BSc	KPA	Strategic Objectives	Measurable	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
			Objectives Restoration of History		# of Special Heritage Celebrations conducted	Heritage Celebrations		Women'sDay;	2.Women's day,Heritage day	1. Children day	2. World AIDS day; Disability day	1. youth day
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-value utilized in the celebration of Special Heritage events			R 1,440,000	R 100,000	R 100,000	R 640,000	R 550,000
	GPP	To develop effective and sustainable stakeholder relation			# of magoshi forum established	magoshi forum	0	1	1			
C4					# of meetings between the Mayor and Traditional Leaders			4	1	2	3	4
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-Value utilized on Traditional Leaders Allowance			R 80,000	R 20,000	R 40,000	R 60,000	R 80,000
					# of monthly Political office bearer meetings	monthly Political office bearer		12	3	6	9	12
					# District Mayor forum Local mayor attended			4	1	2	3	4
			Share Information and Giving instructions		# of Departmental Meetings held	Monthly Departmental Meetings	12	12	3	6	9	12
C1	LED	Create community beneficiation and empowerment opportunities through networking for increased employment and poverty alleviation	To empower local people to be		# of bursaries allocated to Local People	bursaries	5	15			15	
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-Value allocated for Bursary		R 200,000	R 300,000			R 300,000	

	utive Su	pport			r		-		-			
BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
C3	BSD	Promote environmentally sound practice and social Development	Mainstreaming of HIV/AIDS		% of Mayor's speeches mentioning HIV/AIDS			100%	100%	100%	100%	100%
L1	GPP	To develop a high performance Culture for a changed, diverse, efficient and effective local government		Secretariat	% functionality of secretariat unit			100%	25%	50%	75%	100%
L1	GPP	To develop a high performance Culture for a changed, diverse, efficient and effective local government	To monitor the implementation of Council Resolution	Secretariat	% of Council Resolution implemented	Council Resolttion		100%	100%	100%	100%	100%
			To monitor compliance of Council Committees		# of portfolio meetings held	Strategic Planning	1	2 12	3	6	9	12
						Finance	1			6		12
						ELD	1			6		12
						Corporate Services	1	2 12	3	6	9	12
						Community Services		2 12		6	9	12
						Technical		2 12		6	9	12
L1	GPP	To develop a high performance Culture for a changed, diverse, efficient and effective local government	To inprove municipality accountability		Turnarround time on responding to Audit Queries	External Audit	2days	2days	2days	2days	ŕ	2days
						Internal Audit		2days	2days	2days	2days	2days
					# of IGR meetings attended	IGR meetings		2 12		6	9	12
L1	GPP	To develop a high performance Culture for a changed, diverse, efficient and effective local government	To monitor the implementation of Council Resolution		# of Executive committee meetings held	Executive committee meetings	1	2 12	3	6	9	12
					# of Council meetings held	Council meetings		4 1	2	3		4
					# of monthly Management meetings held	monthly Management meetings	1			6	9	12
					# of weekly Directors meetings held	weekly Directors meetings	4	0 48	12	24	36	

		JP 0. t										
BSc	KPA	Strategic Objectives	Measurable	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
			Objectives									
C3	BSD	Promote	Mainstreaming of		% of municipal	HIV/AIDS		100%	100%	100%	100%	100%
		environmentally	HIV/AIDS		agendas/submission	Mainstreaming						
		sound practice and			with HIV logs and							
		social Development			messages							

BSc	KPA	Strategic Objectives	Measurable	Unit	KPI	Projects	Status	Annual	Target	Target	Target	Target
C3	BSD	Promote Environmentally sound practices and Social Development	To monitor of Waste collection	Waste Management	# of households served with waste removal	waste collection	4472	Targets 4472	Sep'10 4472	Dec'10 4472	March'11 4472	Jun'11 4472
					Total Volume of generated waste collected (m		34321	34321	34321	34321	34321	34321
					# trucks, bins and machinery equipment with HIV/AIDS logo and message	HIV/AIDS logo and message		4	4	4	4	4
C3	BSD	Promote Environmentally sound practices and Social Development	To monitor of Waste collection		% progress in the establishment of Landfill site # of waste report	Landfill site	50%	20%	1	2	3	20%
					submitted to Council			-	· '		1	7
			Facilitate compilation of housing demand database, Planning and monitoring of houses under consstruction	Housing	% progress in housing development	housing reports		100%	25%	50%	75%	100%
			To report on household electrification		% progress in electrification of households	electrification projects		100%	25%	50%	75%	100%
C2	BSD	Improving access to sustainable,quality and affortable services	Monitor the provision of FBE		# of households registered on FBE programme	FBE programme	3500	3500	3500	3500	3500	3500
12	BSD	Maintain and upgrade Municipal Assets	To Maintain Municipal Infrascture		Turnaround time in fixing faulty streetlights		7 days	7 days	7 days	7 days	7 days	7 days
					Turnaround time in fixing faulty Traffic lights		7 days	7 days	7 days	7 days	7 days	7 days
			Monitoring of roads infrastructure		% progress in upgrading of roads, stormwater and transport			100%	25%	50%	75%	100%
C2	BSD	Improving access to sustainable,quality and affortable services	Report on progress water supply projects in the municipallity	Water and sanitation	# of reports on the of water supply projects submitted to council	water supply projects		4	1	2	3	4
					# of reports on Sanitation projects submitted to Council	Sanitation projects		4	1	2	3	4
L2	TOD	Develop and build skilled and knowledgeable workforce	To report on progress on Municipal projects	PMU	% progress in the functionality of Project management unit			100%	100%	100%	100%	100%
F2	BSD	Optimise infrastructure investment and services	To report on progress on Municipal projects	PMU	% progress on Construction of Municipal Projects	Ngwaabe Access Road		100%	0%	50%	100%	

BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
F3	FVB	Increase financial viability through increased revenue and efficient budget management	Objectives		R-Value utilized in Ngwaabe Access Road			R 2,500,000		R 1,250,000		
						Praktiseer internal roads		100%	0%	50%	100%	
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-Value utilized in Praktiseer internal roads			R 3,281,000	RO	R 1,640,500	R 3,281,000	
						Burgesfort internal Streets		100%	0%	50%	100%	
F3	FVB	Increase financial viability through increased revenue and efficient budget management	To report on progress on Municipal projects	PMU	R-Value utilized in Burgesfort internal Streets			R 2,500,000	R 0	R 1,250,000	R 2,500,000	
C1	LED	Create community beneficiation and empowerment opportunities through networking for increased employment and poverty alleviation			# of employment opportunities created by Ngwaabe Access Road, Praktiseer internal roads and Burgersfort internal street		78	150	0	90	150	
					% local labourers employed			80%	0%	80%	80%	
F2	BSD	Optimise infrastructure investment and services	To report on progress on Municipal projects		% progress on Construction of Municipal Projects	Mareseleng small Access Bridge		100%	0%	50%	100%	
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-Value utilized in Mareseleng small Access Bridge	- 9		R 3,000,000	R 0	R 1,500,000	R 3,000,000	
F2	BSD	Optimise infrastructure investment and services				Swale & Tidintitsane Small Access bridge		100%	0%	50%	100%	
F3	FVB	Increase financial viability through increased revenue and efficient budget management	To report on progress on Municipal projects	PMU	R-Value utilized in Swale & Tidintitsane Small Access bridge			R 1,700,000	RO	R 850,000	R 1,700,000	
						Lekgwareng Small Access bridge		100%	0%	50%	100%	
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-Value utilized in Lekgwareng Small Access bridge	, , ,		R 1,950,000	RO	R 975,000	R 1,950,000	
						Makofane Small Access bridge		100%	0%	50%	100%	

BSc	KPA	Strategic Objectives	Measurable Objectives	Unit	KPI	Projects	Status	Annual Targets	Target Sep'10	Target Dec'10	Target March'11	Target Jun'11
F2	BSD	Optimise infrastructure investment and services	To report on progress on Municipal projects	PMU	R-Value utilized in Makofane Small Access bridge			R 1,950,000	R 0		R 1,950,000	Jun I I
C1	LED	Create community beneficiation and empowerment opportunities through networking for increased employment and poverty alleviation			# of job opportunities created by small Access bridges		84	200	0	120	200	
				PMU	% local labourers employed			80%	0%	80%	80%	
F2	BSD	Optimise infrastructure investment and services	To report on progress on Municipal projects		% progress on Construction of Municipal Projects	Bothashoek Acces road		100%	0%	50%	100%	
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-Value utilized in Bothashoek Acces road			R 4,400,000	R 0	R 2,200,000	R 4,400,000	
						Ga-Phala to Modubeng Access road		100%	0%	50%	100%	
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-Value utilized in Ga- Phala to Modubeng Access road			R 4,400,000	R 0	R 2,200,000	R 4,400,000	
C1	LED	Create community beneficiation and empowerment opportunities through networking for increased employment and poverty alleviation			# of job opportunities created by Access Roads		84	100		60	100	
					% local labourers employed			80%	0%	80%	80%	
						Moeng Community Hall		100%	0%	50%	100%	
F3	FVB	Increase financial viability through increased revenue and efficient budget management			R-Value utilized in Moeng Community Hall			R 3,000,000		R 1,500,000	R 3,000,000	
C1	LED	Create community beneficiation and empowerment opportunities through networking for increased employment and poverty alleviation			# of job opportunities created by Moeng Community Hall		69	30		20	30	
		7			% local labourers employed			80%	0%	80%	80%	
F2	BSD	Optimise infrastructure investment and services	To report on progress on Municipal projects	PMU	% progress in the electrification projects	Ga-Maepa Village		100%	0%	30%	70%	100%

BSc	KPA	Strategic Objectives	Measurable	Unit	KPI	Projects	Status	Annual	Target	Target	Target	Target
			Objectives		D. Value ediline descrit			Targets	Sep'10	Dec'10	March'11	Jun'11
					R-Value utilized on the electrification of Ga-			R 2,000,000	RO	R 600,000	R 1,400,000	R 2,000,000
					Maepa Village							
					iviaepa village	Kgotlopong		100%	0%	30%	70%	100%
					R-Value utilized on the	rigotioporig		R 4,230,000		R 1,269,000		
					electrification of			,,		,,	, , , , , , , , , , , , , , , , , , , ,	,,
					Kgotlopong							
						Mahlashi		100%	0%		70%	
					R-Value utilized on the			R 2,770,000	R (R 831,000	R 1,939,000	R 2,770,000
					electrification of Mahlashi							
C1	LED	Create community			% local labourers recruited			80%	0%	80%	80%	80%
		beneficiation and			on Electricity projects							
		empowerment opportunities										
		through networking for										
		increased employment and poverty alleviation										
L2	TOD		Management of		# of service provider		0	4	1	2	3	4
_		knowledgeable workforce	service providers		performance assessment		-				_	
					report produced							
C1	LED	Create community		PMU	# of project Implemented		8	13	13	3 13	13	13
01	LLD	beneficiation and		FIVIO	through EPWP		0	13	15	'l '`	13	13
		empowerment opportunities			oug.: _: ***							
		through networking for										
		increased employment and										
		poverty alleviation										
					# of BEE enterprise		10	13	13	13	13	13
	000		- .		appointed	E	0.1	0.1				0.1
L1	GPP	To develop a high performance Culture for a	To inprove municipality		Turnarround time on	External Audit	2days	2days	2days	2days	2days	2days
		changed, diverse, efficient	accountability		responding to Audit Queries							
		and effective local	accountability		Queries							
		government										
		9				Internal Audit		2days	2days	2days	2days	
					# of IGR meetings	IGR meetings	12	12	3	6	9	12
	000	-	0	D1 411	attended					ļ.,		
L1	GPP	To develop a high performance Culture for a	Share Information and Giving	PMU	# of Departmental Meetings held	Monthly Departmental	12	12	3	6	1 9	12
		changed, diverse, efficient	instructions		Meetings neid	Meetings						
		and effective local	IIIstructions			Meetings						
		government										
					# of portfolio meetings	Monthly	12	12	3	8 6	9	12
					held	portfolio						1
				1		meetings						